



時碩工業 Global Tek (4566)

3Q26 Business Update
Open a New Chapter and make the Leap

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GLOBALTEK

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GLOBAL TEK GROUP

Building Asia's Leading Precision Manufacturing
Platform

AEROSPACE · AI COOLING · SEMICONDUCTOR & EMBODIED ROBOTICS

Global Tek Group (4566)
October 2026



DISCLAIMER AND BASIS OF PRESENTATION

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Important notice

NOTICE

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MARKET AND INDUSTRY DATA

Market, industry and competitive information has been derived from internal estimates and publicly available sources. It has not been independently verified and may be incomplete.

FORWARD-LOOKING STATEMENTS

This document contains forward-looking statements regarding future revenue, earnings, capacity and market conditions. These reflect current expectations and are subject to risks and uncertainties. Actual results may differ materially.

FINANCIAL INFORMATION

FY2025, 1H26 and 9M26 figures are reported actuals.

Recipients should conduct their own investigation and seek independent advice.

Prepared for discussion purposes only.

Global Tek Competitive Strength

The foundations built over the past decade are converting into growth and earnings expansion.

- 01 Proven Compounder**
26 years of resilient growth and disciplined execution.
- 02 Aerospace Qualification Moat**
Scarce capabilities protected by certification.
- 03 China+1 Beneficiary**
A manufacturing network across three countries.
- 04 Multiple Growth Engines**
Aerospace, AI cooling, semiconductor and embodied robotics.

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What makes Global Tek so unique?

MOST MANUFACTURERS COMPETE ON

Cost

Capacity

Labor

GLOBAL TEK COMPETES ON

- **Customer Access**
- **Engineering Capability**
- **Process Integration**
- **Multi-Country Manufacturing**
- **Long-Term Relationships**

We sell strategic solutions, not manufacturing capacity.

Financial Snapshot

NT\$4.98bn

REVENUE · FY2025

NT\$4.64bn

REVENUE · 9M26

NT\$0.99

EPS · 1H26

1,720

EMPLOYEES (2026/09/30)

8 / 3

SITES / COUNTRIES

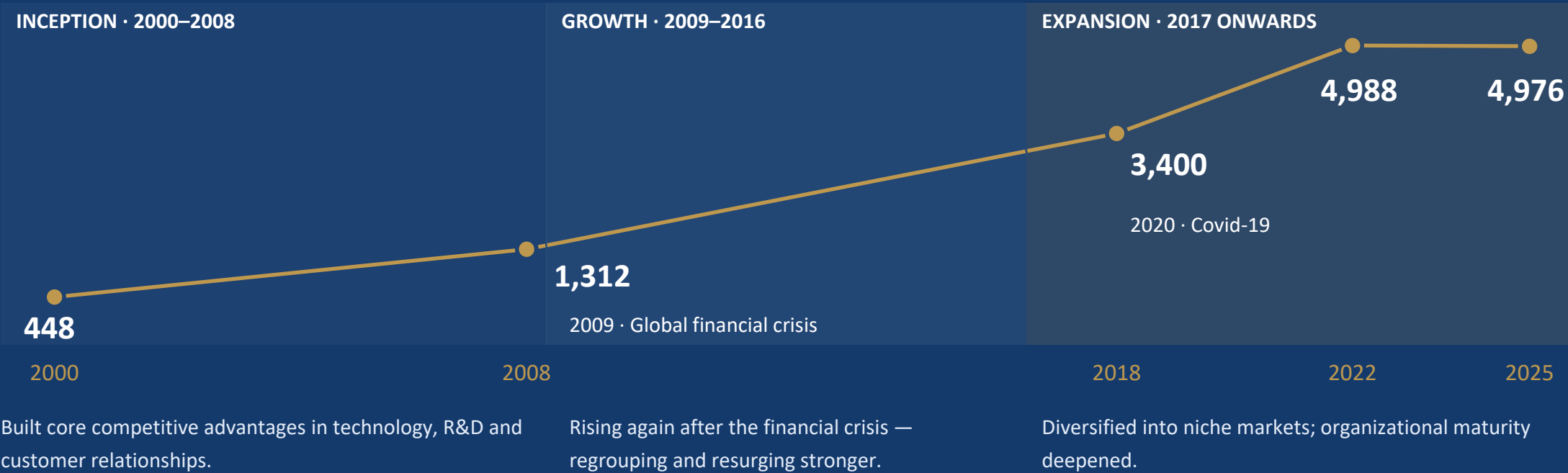
**Scale has already been established.
The next chapter is earnings expansion.**

FY2025 and 1H26 figures are reported actuals.

26 years of compounding through cycles

Nothing tests an organization like a crisis — and through every one, our persistence proved our resilience.

SALES TRAJECTORY · MILESTONE YEARS · NT\$ M



Source: Company information. Sales in NT\$ million; selected milestone years as reported.

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Global customer access, local support

CUSTOMER ACCESS & PROGRAM OWNERSHIP

NORTH AMERICA

Business development and program acquisition

EUROPE

Engineering collaboration and technical support

JAPAN

Customer engagement through a local agent



MANUFACTURING & ENGINEERING BASE

TAIWAN

R&D, design support , program management, medium-volume, high-mix production

CHINA

Local market R&D, design support and Scale manufacturing platform

THAILAND

China+1 manufacturing hub for ASEAN and beyond

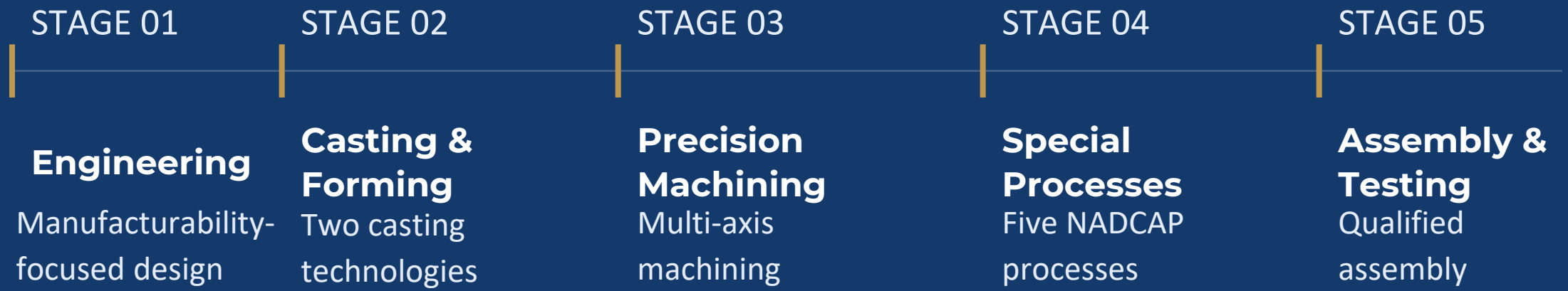
Global presence. Local support. Regional scale.

Source: Company information. Global footprint as at FY2025.

GLOBALTEK

One partner across the whole value chain

FROM DESIGN TO DELIVERY · FIVE INTEGRATED STAGES



WHY IT MATTERS

Customers increasingly prefer integrated partners that support an entire program.

Source: Company information. Capability summary by manufacturing stage.

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Built for supply-chain resilience

THREE-COUNTRY MANUFACTURING NETWORK

01 TAIWAN

Engineering excellence and program management & middle volume & high mix production

02 CHINA

Local R&D support and scalable, cost-efficient manufacturing

03 THAILAND

Non-China capacity and China+1 hub

CUSTOMER BENEFITS

- Regional flexibility
- Supply security
- Capacity expansion
- Customer diversification

Global Tek is already positioned for the next supply-chain cycle.

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Six structural barriers to entry

Difficult to build. Difficult to replicate

01	Dual Casting Technologies	Integrated dual-casting capabilities and five-axis precision machining
02	AS9100 Aerospace Certification	Quality system audited to aerospace standards
03	NADCAP Special Processes	Five NADCAP-approved special processes
04	Deep Engineering Know-How	Process and design engineering built up over decades
05	Multi-Country Manufacturing	Qualified operations in Taiwan, China and Thailand
06	Long-Term Customer Programs	Programs that span a decade or longer

Few competitors hold one barrier. Virtually none hold all six core competencies

Aerospace: a scarce asset opportunity

01 Commercial Aviation

Aircraft manufacturers continue ramping production to work through record order backlogs.

02 Drones & Low Earth Orbit (LEO) Satellites

They are fundamentally reshaping global connectivity, remote data collection, and autonomous operations.

03 Industry Constraint

Qualified manufacturing capacity is in short supply.

The bottleneck is no longer demand. It is qualified supply.

Source: Company information. Industry characterization for discussion purposes.

One Stop Total Solution Serving Aviation from Casting Machining to NADCAP Certified Special Process

Core Competence – Sand Casting Capability



Major equipment

- No Bake Sand Mold Systems (AISI 900-950 Series)
- Built-over Drafting Machines
- Sand Thermal Rectification Equipment
- Pushover Feed Sand Equipment
- Core Shooter for intricate air passages (SODURE System)
- Low Pressure Pouring Systems

Model	A100-FL, A101-FL, A104-FL, C100-FL, A101-FL, A104-FL
Max. Cast Weight	1,000kg / 2,200lb
Max. Cast Dimensions	100 x 100 x 100mm / 39 x 39 x 39 inch
Min. Thickness	3.0mm / 0.12 inch
Surface Roughness	6.3-12.5 μm / 250-500 μ inch
Tolerance	±0.25 mm / 0.01 inch up to 10 inch

Five Axis Machines along with Auto CMM System



✓ CMM Integrated with contour meter, roughness tester and CCD measurement
✓ Automates IQC & IQE inspection via NC program and robotic loading/unloading
✓ Optimized for low-volume, complex, and critical components
✓ Error proof and highly user-friendly

Core Competence – Investment Casting Capability



Major equipment

- 3D Wax Printer
- Wax Injection up to 100 tons
- Die-Wax Autoclave
- Robotic Shell-Mold Dipping
- Fast Solidification Pouring System
- Water Jet Cabinet for shell removal

Model	A100-FL, A101-FL, C100-FL, A101-FL, A104-FL
Max. Cast Weight	10kg / 22lb
Max. Cast Dimensions	100 x 100 x 100mm / 3.9 x 3.9 x 3.9 inch
Min. Thickness	1.5mm / 0.06 inch
Surface Roughness	3.2 ~ 6.3 μm / 125 ~ 250 μ inch
Tolerance	±0.25 mm up to 10mm, ±0.1mm for each >10mm ±0.10 inch up to 2 inch, ±0.02 for each >2 inch

Core Competence – Special Processes Capability



Heat Treatment:

- Solution Heat Treating Furnace (54 x 54 x 52 inch.)
- Artificial Aging Furnaces (80 x 40 x 80 inch.)
- Automatic Water Quenching Machine

Material Laboratory (NADCAP accredited):

- Spark Emission Spectrometer
- Tensile Test
- Metallurgical Microscope

Chemical Processing:

- Sulfuric and Chromic Anodizing, Hard Anodizing, Chemical conversion
- Aqueous Degreasing
- Acid De-oxide (Pickling)

Pressure Test:

- Tungsten Arc Welding & Sub-assembly
- Test making in cooperation with multiple local test centers

Painting

AvioCast aerospace casting facility · Taichung, Taiwan.

AvioCast: a strategic aerospace asset

COMPETITIVE ADVANTAGES

- AS9100 certified
- Five NADCAP special processes
- Integrated dual-casting and five-axis machining capabilities
- Long-term customer contracts
- OEM qualifications

AVIOCAST · TAIWAN AEROSPACE CASTING PLATFORM

CONTRACT VISIBILITY

Through 2030

Programme awards and long-term agreements already give revenue visibility through the end of this decade.



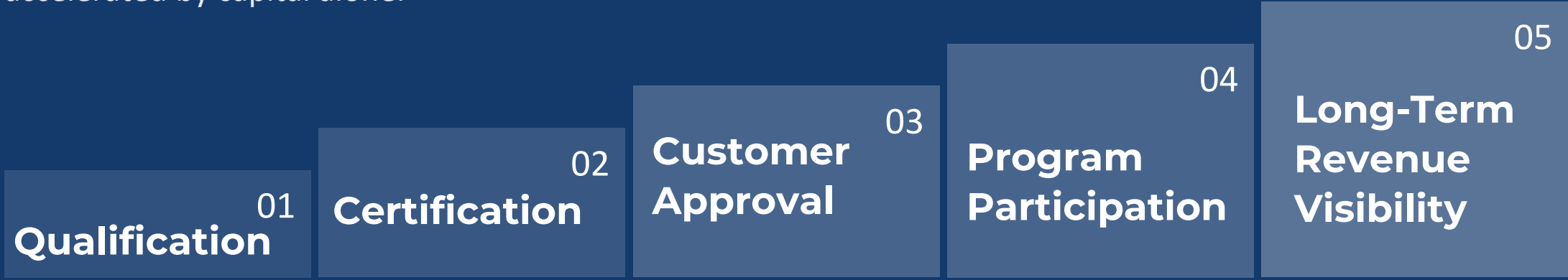
Qualification creates scarcity. Scarcity creates pricing power.

Source: Company information. Contract visibility as disclosed by management.

The aerospace qualification moat

THE QUALIFICATION LADDER

Each stage takes years to complete and cannot be accelerated by capital alone.



Earned over years. Retained for decades.

Source: Company information. Progression illustrated for discussion purposes.

Revenue mix is shifting up the value chain

TODAY

- Automotive
- Industrial
- Safety
- New Energy



GROWING SHARE OF REVENUE

- Aerospace
- AI Cooling
- Advanced Manufacturing

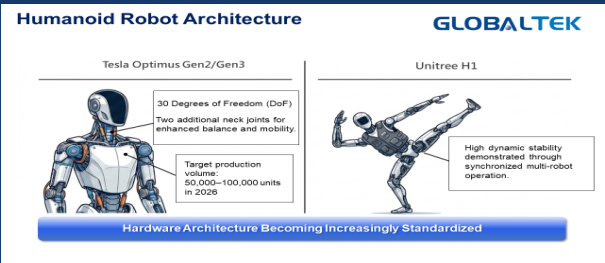


STRATEGIC DIRECTION

Increasing exposure to higher-margin, technology-intensive markets.

Future growth carries a stronger margin profile.

Source: Company information. Mix characterized qualitatively, not to scale.



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AI cooling: a long-duration growth cycle

Industrial Application - Liquid cooling system for AI server

Thermal Management Solutions :

- Coolant Distribution Units(CDU)
- Pump, Filtration, metal parts
- Cold Plates, Racks, Metal Parts
- Liquid Loops
- Tubing, Fitting, Manifold, Metal parts

1. ADAS Liquid Cooling

2. HPC

3. AI

4. Datacenter

Direct Liquid Cooling (DLC)

Direct-to-Chip (D2C)

Immersion Cooling

One stop total solution

with vast of process and Scale production capacity

1-UQD

2-Valve housing ,

3-Manifold cooling plate

4-MCP, cooling cold plates

5-Full flow coupling etc.

OUR APPROACH

| Diversified customer portfolio

| Multiple product platforms

| Multiple application scenarios

| Scalable manufacturing capability

AI cooling entered volume production in 2026

A multi-year cycle, not a single project or customer event.

Three long-term growth engines

01

Aerospace

Long-cycle, high-value growth supported by aerospace qualification.

One stop total solution with casting mass production capacity has become a scarce resource.

LONG CYCLE · HIGH VALUE

02

AI Cooling

Thermal management for the build-out of AI computing capacity.

SCALING FROM A SMALL BASE

03

Semiconductor & Embodied Robotics

Precision demand across semiconductor equipment and Embodied robotics.

Customers' recognition is essential,
Rapid local engineering support is crucial

Three independent drivers reduce concentration risk.

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Thailand: the next growth platform

Our largest strategic investment to date.

177,600 sqm

CAMPUS FOOTPRINT

US\$30 million

COMMITTED INVESTMENT

ASEAN

MANUFACTURING HUB

China+1

NON-CHINA PRODUCTION PLATFORM



Thailand campus · ASEAN manufacturing hub.

Thailand is not additional capacity. It is the foundation for the next phase of growth.

Source: Company information. Investment figures as announced by management.

Growth drivers are converging

- | | | | |
|----|---|----|--|
| 01 | Aerospace supply chains remain capacity constrained | 04 | AI cooling demand is creating new growth opportunities |
| 02 | Qualified aerospace assets are increasingly scarce | 05 | Earnings are accelerating faster than revenue |
| 03 | Thailand capacity is coming online | 06 | Revenue visibility is improving |

A decade of foundations is now converting into growth and earnings.

GLOBAL TEK GROUP

Building Asia's leading precision manufacturing platform

HIGHLIGHTS

- Aerospace qualification moat
- Global customer access platform
- China+1 manufacturing network
- Multiple long-term growth drivers
- Visible earnings expansion

- **Built to scale.**
- **Positioned to compound.**
- **Ready for the next decade of growth.**

APPENDIX · AEROSPACE SCARCITY

Aerospace scarcity drives long-term value

AvioCast: a scarce casting and machining platform at the center of supply chain recovery

INDUSTRY VALIDATION

GE Aerospace's US\$12 billion acquisition of CPP highlights the strategic importance and scarcity of qualified aerospace casting capacity.

Kobe Steel's expansion of aerospace sand casting confirms rising demand for qualified capacity.

Commercial aviation recovery, rising defense spending and record backlogs drive long-term growth.

THESIS

Short of qualified capacity, not demand.

AVIOCAST × GLOBAL TEK GROUP · ONE-STOP

- Sand casting
- Investment casting
- 5-axis precision machining
- NADCAP-certified special processes
- Advanced materials and quality assurance
- Global manufacturing and customer support

Scarce capacity.
Strategic customers. Global execution.

資料來源：<https://www.geaerospace.com/news/press-releases/ge-aerospace-acquire-consolidated-precision-products-cpp-expanding-mission-critical>

資料來源：https://www.kobelco.co.jp/english/releases/2026/1219092_18740.html